

18 Week Update Improvement Action Plan

Healthcare Improvement Scotland:

Unannounced Infection Prevention and Control Inspections of Mental Health Services

Queen Margaret Hospital, NHS Fife

8 February 2023

Requirements and Recommendations	Action Taken/Progress	Completed Yes/No	Further action if applicable
Requirement 1 NHS Fife must ensure a risk assessment for patients who may present a cross infection risk is in place, ensuring all risks are mitigated when unable to isolate a patient with a known infection	A Risk Assessment to support the well-established NHS Fife single room priority matrix has been developed with IPC and microbiology colleagues and piloted in Wards 5, 6, 7 and 8 at QMH. The NHS Fife IPCT continue to support ward staff with advice (TBPs, enhanced cleaning, waste, linen etc) based on the patients individual risk factors which is documented in the patients notes	NO Expected November 2023	The pilot is to be expanded into further HSCP areas which include Mental Health. The next steps include electronic recording on MORSE, support from D&I has been requested, this is in conjunction with IPC colleagues and Microbiology. For rigor and robustness, this process has taken longer than anticipated.

	and on ICNET by the IPCT.		
Requirement 2 NHS Fife must ensure infrequently used water outlets are flushed in line with current policy	 The water management memo is now circulated on Blink on a monthly basis to ensure staff are advised of their responsibilities with regards to water flushing Ongoing monitoring takes place with senior walkarounds, involving senior nurse leaders, IPC staff, estates staff and support services. A report is then compiled and the SCN completes an action plan with clear lines of escalation. Peer HAI audit takes place 2 monthly as part of care Assurance Standing operating procedure (SOP) with the results from the audits being reported to Head of Nursing. The NES New animation on the do's and don'ts of clinical wash hand basins, has been shared with all staff to raise awareness 	YES	
	further.		
Requirement 3 NHS Fife must ensure the care environment is maintained and in a good state of repair to support	Re-decoration annual schedule and programme for all clinical spaces at QMH is on a rolling programme from October 2023,	YES	

effective cleaning	this has been shared with all
	managers and leaders.
	Jobs are all inserted into MiCad,
	so work instructions will be
	released to the tradesmen,
	relevant to the site, at these
	times. There may be instances
	when some works in the rotas
	may be required to be moved
	around, eg ward closures, as a
	result of annual leave/sickness,
	workload demand.
	The scheduled refurbishment of
	the shower room in Ward 4 is now
	complete.
	Ward 1 and ward 4 flooring and
	skirting has been replaced
	throughout the ward.
	Painting works that were
	highlighted in ward 1 and ward 4
	have been completed. Ward 1 has
	had a full repaint.
	Senior leadership walkaround
	involving estates staff took place
	on 15 th of September 2023 across
	QMH and highlighted areas within
	ward 2 for repair.

Requirement 4	NHS Fife use the electronic	YES	
NUC Fife must ensure there is an effective system in	reporting system, MiCad for the		
NHS Fife must ensure there is an effective system in	management of all estates		
place to manage outstanding estates repairs	repairs/issues.		
	Staff prioritise reporting given 3		
	options to choose from, i) the		
	repair is required within 3 working		
	days, ii) the repair is required		
	complete within 5 working days,		
	and iii) the repair is required to be		
	done within 10 working days.		
	Estates will continue to review		
	KPI's associated with defects and		
	planned preventative		
	maintenance in line with		
	national guidelines.		
	Estates priority within MiCad is		
	our Statutory PPM works.		
	Reactive works (defects, non-		
	conformances etc) are risk		
	assessed and issued to the		
	craftsmen highest risk to lowest		
	risk.		
	Estates at QMH raising individual		
	micad jobs for all risks scored		
	above 4 on the 5 by 5 domestic		
	audit matrix. All other jobs will be		
	picked up in the rolling		
	programme of annual ward/dept		

	ropaire visite		
	repairs visits.		
	Test of Change with domestic		
	audits being issued to Estates in		
	manageable weekly batches		
	rather than a Monthly issue. This		
	appears to be working well.		
	Outstanding repairs is a standing		
	agenda item on the monthly		
	senior management HAI meeting		
	to address any issues and ensure		
	improvement.		
	Local Estates Managers are now		
	being offered the opportunity to		
	join monthly peer audits along		
	with IPC, Quality Assurance Team		
	and Support Services Managers.		
Requirement 5	Terms of Reference re-circulated	YES	
NHS Fife must ensure attendance by members of	to all chairs, committee and		
committees in the infection prevention and control	meeting members as a reminder		
governance structure is a priority. When attendance	that attendance at meetings must be treated as a priority, and		
is not possible, a deputy should attend, as	where absence is unavoidable		
recommended by the Vale of Leven Hospital Inquiry	(due to illness, leave or other		
Report	clinical duties) a suitable deputy		
•	should attend where possible.		
	Attendance of meetings is being		
	monitored.		

Requirement 6	NHS Fife IPCT continue to promote blended learning	YES	
NHS Fife must ensure all staff comply with NHS Fife's mandatory infection prevention and control training	opportunities for IPC education and training via the NES SIPCEP modules, Microsoft Teams		
	training sessions, publish voiced over presentations on key IPC		
	topics and a programme of face- to-face training opportunities		
	Senior managers currently promote mandatory infection prevention and control training		
	along with collating weekly completion data and reporting to		
	HSCP Director targeting areas for improvement.		
	NHS Fife staff undergo an annual appraisal to ensure that their knowledge and skills remain up to		
	date.		
Requirement 7 NHS Fife must ensure that there is a system in place for patients and visitors to provide feedback on the cleanliness of the environment	NHS Fife has a dedicated Patient Experience Team as NHS Fife is committed to, welcoming all forms of feedback, including comments, concerns or complaints across the full range of services and using this feedback to improve services.	YES	
	Care Opinion is utilised by NHS		

	Fife where patients and visitors have the opportunity to comment on concerns, cleanliness is one of many areas of health and care featured, leading to learning, change and improvement The Annual Facilities Services questionnaire has been reintroduced since June 2023, across all NHS Fife hospital sites, responses are currently being collated and will be reviewed by the Head of Facilities and Support Service leads. This captures patient and carer views on environment, cleanliness, catering and laundry services. As part of the Senior Leadership walkarounds, 1 patient or carer is		
Recommendation a NHS Fife should review current risk assessments of personal protective equipment to promote safe availability as near to the point of care where possible	A short life working group met involving nursing, infection control, estates and health and safety to consider a compromise between ligature risk and infection control to ensure PPE is	YES	

	as near to the point of care as possible. Agreement reached and Danicentres placed outside bays and side rooms in high footfall areas.		
Recommendation b NHS Fife should review provision of washing facilities, such as showering and bathing, as part of any refurbishment of mental health wards	Three weekly ligature programme board meetings held, decant facility has been identified and agreed with works commenced September 2023 to March 2025. Ward 1, Ward 2 and Ravenscraig ward will all decant to the new area to allow extensive anti- ligature work, redecoration and refurbishment to take place in the wards. This includes the plan for increasing washing facilities, showering and baths when the wards are empty and being refurbished.	YES	